# Las Positas College

# Student Equity Plan

November 2014

# Las Positas College Student Equity Plan

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District: Chabot-Las Positas Community College Dist.

**Date Approved by Board of Trustees**: <u>12.09.14</u>

College President: \_\_\_\_\_

Barry A. Russell, Ph.D.

Vice President of Student Services:

Diana Z. Rodriguez

Vice President of Instruction:

Renee Kilmer, Ph.D. (interim)

Academic Senate President:

Thomas Orf, Ph.D.

Student Equity Coordinator/Contact Person:

Diana Z. Rodriguez

# Executive Summary

Las Positas College (LPC) is located in Livermore, California and serves residents primarily from the cities of Livermore, Pleasanton, and Dublin. The College offers curriculum for those seeking an Associate Degree or Certificate of Achievement, transfer to a four-year college or university, and career preparation and/or basic skills education. The mission of LPC is to be an inclusive learning-centered institution providing educational opportunities and support for the completion of students' transfer, degree, basic skills, career-technical, and retraining goals. According to Spring 2014 data, the College's student headcount was 8969 students.

The California Community College Chancellor's Office intends for the goal of the Student Equity Plan to be for Colleges to conduct a self-evaluation to determine the extent to which all students have "equal opportunity for access, success, and transfer to a four-year college or university." In order to update Las Positas College's Student Equity Plan, the college took a collaborative approach. The Student Equity Plan workgroup was comprised of representatives from faculty, staff, administrators, and students. Using the guidelines set forth by the California Community College Chancellor's Office, the Office of Institutional Research compiled and analyzed the Campus Based Research. The primary findings are summarized in the *Campus Based Research* section of this report; however, the College found several areas of disproportionate impact. In particular, specific student groups lagged behind their peers in the areas of access, course completion, ESL and basic skills completion, degree and certificate completion, and transfer.

The Student Equity Plan workgroup reviewed the Campus Based Research and collaboratively developed goals, activities, expected outcomes, and identified the responsible parties for implementation. For example, to address the student groups who may have trouble accessing the College, one activity that the workgroup proposed was the hiring of an Outreach Specialist who could improve the College's marketing materials and develop targeted marketing campaigns. In addition, to address the disproportionate impact that the College had with ESL and basic skills completion rates among the various student groups, the workgroup proposed the hiring of additional instructional aids and enhancing the embedded tutoring that the College is already doing. In another area, to address the finding that African Americans, Native Americans, Filipinos, Latinos, Pacific Islanders and individuals with disabilities were disproportionately less likely to transfer to a four-year college or university, the workgroup programs on campus that could support these students in reaching the transfer goals. The complete list of proposed activities is detailed in the *Goals and Activities* section of this report.

The Student Equity Plan workgroup coordinated its efforts to develop the goals and activities with the Student Success and Support Program (SSSP) committee, the Program Review committee, and the Basic Skills committee. In addition, the Student Equity Plan was considered and intentionally linked with the SSSP Plan, as well as in the development of the College's Educational Master Plan. The final Student Equity Plan was presented through Las Positas College's shared governance process and the Board of Trustees.

Moving forward, the Student Success workgroup will monitor implementation of the activities under the Student Equity Plan. The Student Success workgroup will meet once per month to review progress and discuss new developments. This workgroup will frequently review the Campus Based data to ensure that progress is being made to remedy the College's areas of disproportionate impact. Each spring a status report will be developed and presented to the workgroup, and the workgroup will develop an updated Student Equity Plan to be presented through the shared governance process and submitted to the state Chancellor's Office

# **Campus-Based Research**

**A. ACCESS.** Compare the percentage of each population group that is enrolled to the percentage of each group in the adult population within the community served.

The three major cities served by Las Positas College are Dublin, Livermore, and Pleasanton. To determine equitable access to Las Positas College, we compared the composition of student attending Las Positas College to those of the overall population, by city of residence. The results were reported by the following groups: gender, race-ethnicity, disability status, low-income status, and veteran status. Access data for Foster Youth is not yet available and will be included in the 2015-16 Equity Plan.

Gender							
		Las P	ositas	Cit	y	Proportionality	
		Number	Percent	Number	Percent	Index	
DUBLIN							
Female		367	50%	20,235	52%	0.95	
Male		366	49%	18,437	48%	1.04	
Unknown		7	<u>    1%  </u>	0	0%		
	Total	740	100%	38,672	100%		
LIVERMORE	I		I		I		
Female		1,414	52%	33,387	50%	1.04	
Male		1,286	47%	33,891	50%	0.94	
Unknown		30	1%_	0	0%		
	Total	2,730	100%	67,278	100%		
PLEASANTON	I						
Female		659	49%	27,655	48%	1.01	
Male		672	50%	29,381	52%	0.97	
Unknown		18	1%_	0	0%_		
	Total	1,349	100%	57,036	100%		

Source: Chabot-Las Positas Institutional Research Dataset, Fall 2013 Student Characteristics;

Economic Modeling Specialists, Intl., 2013 Population Estimates for Cities (EMSI 2014.1).

Note: Data includes only the population that is 15 years or older.

Race-Ethnicity							
	Las F	Positas	Cit	У	Proportionality		
	Number	Percent	Number	Percent	Index		
DUBLIN							
African-American	34	5%	3,353	9%	0.53		
Asian	196	26%	11,203	29%	0.91		
Latino	141	19%	5,549	14%	1.33		
Native American	1	<1%	103	<1%	0.51		
Pacific Islander	5	1%	225	1%	1.16		
White	301	41%	16,915	44%	0.93		
Other	62	8%_	1,317	3%_	2.46		
Total	740	100%	38,665	100%			
LIVERMORE	I				I		
African-American	62	2%	1,246	2%	1.23		
Asian	267	10%	5,924	9%	1.11		
Latino	753	28%	13,335	20%	1.39		
Native American	5	<1%	153	<1%	0.81		
Pacific Islander	15	1%	178	<1%	2.08		
White	1,430	52%	44,725	66%	0.79		
Other	198	7%_	1,722	3%	2.83		
Total	2,730	100%	67,283	100%			
PLEASANTON	1				1		
African-American	26	2%	872	2%	1.26		
Asian	234	17%	13,798	24%	0.72		
Latino	262	19%	5,430	10%	2.04		
Native American	4	<1%	87	<1%	1.94		
Pacific Islander	6	<1%	93	<1%	2.73		
White	703	52%	35,237	62%	0.84		
Other	114	8%	1,513	3%	3.19		
Total	1,349	100%	57,030	100%			

Source: Chabot-Las Positas Institutional Research Dataset, Fall 2013 Student Characteristics;

Economic Modeling Specialists, Intl., 2013 Population Estimates for Cities (EMSI 2014.1).

# Table A3. Access: Disability Status

Disability Status						
		Las P	Positas	Cit	ty	Proportionality
		Number	Percent	Number	Percent	Index
DUBLIN						
Not Disabled		674	91%	27,899	96%	0.95
Disabled		66	9%	1,133	4%	2.29
	Total	740	100%	29,032	100%	
LIVERMORE	I					I
Not Disabled		2,479	91%	52,425	95%	0.96
Disabled		251	<u>    9%  </u>	2,898	<u> </u>	1.76
	Total	2,730	100%	55,323	100%	
PLEASANTON	I					I
Not Disabled		1,177	87%	44,134	96%	0.91
Disabled		172	<u>13%</u>	1,924	4%	3.05
	Total	1,349	100%	46,058	100%	

Source: Chabot-Las Positas Institutional Research Dataset; U.S. Census Bureau, 2008-2012 American Community Survey

Note: U.S. Census data includes only the population that is 18 to 64 years old.

Low-Income Status						
	Las Positas		Cit	ty	Proportionality	
	Number	Percent	Number	Percent	Index	
DUBLIN						
Not Low Income	557	75%	29,932	96%	0.79	
Low Income	183	25%	1,393	4%	5.56	
Total	740	100%	31,325	100%		
LIVERMORE	I					
Not Low Income	2076	76%	57,840	95%	0.80	
Low Income	654	24%	3,042	5%_	4.79	
Total	2,730	100%	60,882	100%		
PLEASANTON	ı				I	
Not Low Income	1140	85%	49,196	96%	0.88	
Low Income	209	<u>    15%  </u>	2,285	4%	3.49	
Total	1,349	100%	51,481	100%		

Source: Chabot-Las Positas Institutional Research Dataset; U.S. Census Bureau, 2008-2012 American Community Survey.

Notes: Data includes only the population that is 18 years old or older. For LPC data, low income was defined as those receiving Pell grants. For US Census Data, low income was based on poverty threshold levels nationwide, taking into consideration household income and size.

Veteran Status						
	Las P	Positas	Cit	t <b>y</b>	Proportionality	
	Num	Pct	Num	Pct	Index	
DUBLIN						
Non Veteran	721	97%	33,419	94%	1.03	
Veteran	19	3%_	1,982	<u> </u>	0.46	
Tot	al 740	100%	35,401	100%		
LIVERMORE	П				I	
Non Veteran	2667	98%	55,691	91%	1.07	
Veteran	63	2%_	5,323	9%	0.26	
Tot	al 2,730	100%	61,014	100%		
PLEASANTON						
Non Veteran	1328	98%	48,116	93%	1.06	
Veteran	21	2%	3,504	7%_	0.23	
Tot	al 1,349	100%	51,620	100%		

Source: Chabot-Las Positas Institutional Research Dataset; U.S. Census Bureau, 2008-2012 American Community Survey

Note: Veteran city data includes only individuals 18 or older. Non-veteran city data includes only individuals 16 or older.

#### Assessment of Disproportionate Impact Regarding Access

The proportionality Index method was used to determine whether there was disproportionate impact. Based on the numbers, it appears that African Americans and Native Americans from Dublin and Asians from Pleasanton were disproportionately less likely to attend Las Positas College compared to other race-ethnicity groups from the same cities. In addition, veterans appear to be disproportionately impacted; however, the disproportionate impact appears to be due to age—about two-thirds of the veterans in our three cities are 55 or older; this age group is generally less likely to attend college.

# **B.** COURSE COMPLETION. Ratio of the number of credit courses that students by population group actually complete (successfully) by the end of the term compared to the number of courses in which students in that group are enrolled on the census day of the term.

Course completion is a critical component of student success because with each successful course completed, a student increases the likelihood of achieving his or her educational goal. Course completion rates were assessed by gender, race-ethnicity, and disability status for the following courses: ESL 25 (Advanced Reading and Writing); English 100A (Integrated Reading and Writing I); English 102, 104, and 105 (Integrated Reading and Writing II); Math 107, 107X, and 107Y (Pre-Algebra); Math 65, 65A, 65B, 65X, and 65Y (Elementary Algebra); Math 55, 55A, 55B, 55X, and 55Y (Intermediate Algebra).

#### ESL 25 Successful Course Completion Rates

Aggregated Data for Academic Years 2011-12, 2012-13 and 2013-14

Gender	<b>Cohort Count</b>	Success Count	Success Rate	80-Percent Index
Female	111	94	84.7%	100.0%
Male	52	39	75.0%	88.6%
Unknown	~	~	~	~
Total	172	139	80.8%	

<b>Race-Ethnicity</b>	<b>Cohort Count</b>	Success Count	Success Rate	80-Percent Index
African-American	~	~	~	~
Native American	~	~	~	~
Asian	79	66	83.5%	100.0%
Filipino	~	~	~	~
Latino	59	45	76.3%	91.3%
Pacific Islander	~	~	~	~
White	22	18	81.8%	97.9%
Multi-ethnic	~	~	~	~
Unknown	~	~	~	~
Total	172	139	80.8%	

<b>Disability Status</b>	Cohort Count	Success Count	Success Rate	80-Percent Index
No Disability	169	138	81.7%	100.0%
Person w/ Disability	~	~	~	~
Total	172	139	80.8%	

Foster Youth Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Foster Youth	167	134	80.2%	80.2%
Foster Youth	~	~	~	~
Total	172	139	80.8%	

Low Income Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Low Income	120	96	80.0%	96.7%
Low Income	52	43	82.7%	100.0%
Total	172	139	80.8%	

Veteran Status	Cohort Count	Success Count	Success Rate	80-Percent Index	
Non-Veteran	172	139	80.8%	100.0%	
Veteran	NO VETERANS TOOK ESL 25				
Total	172	139	80.8%		

Cohort: Students enrolled in the Fall and Spring semesters in academic years 2011-12, 2012-13, and 2013-14.

**Outcome**: Successful Course Completion Rate is the percentage of students receiving a passing grade ('A', 'B', 'C', 'CR', or 'P') relative to all students receiving a grade.

**80-Percent Index**: Ratio of the success rate a disaggregated group over the rate of the reference subgroup. A percent less than 80% suggests that the subgroup's access may be disproportionally impacted.

Reference Group: The reference subgroup is typically the subgroup with the highest achievement.

~ Groups with fewer than 10 in the cohort and Unknown are excluded from the 80-Percent Index.

#### Assessment of Disproportionate Impact Regarding ESL 25

There is no disproportionate impact.

# English 100A Successful Course Completion Rates

Aggregated Data for Academic Years 2011-12, 2012-13 and 2013-14

Gender	Cohort Count	Success Count	Success Rate	80-Percent Index
Female	345	257	74.5%	100.0%
Male	376	245	65.2%	87.5%
Unknown	~	~	~	~
Total	726	505	70.0%	1

Ethnicity	Cohort Count	Success Count	Success Rate	80-Percent Index
African-American	57	36	63.2%	76.4%
Native American	~	~	~	~
Asian	98	81	82.7%	100.0%
Filipino	31	22	71.0%	85.9%
Latino	231	158	68.4%	82.8%
Pacific Islander	~	~	~	~
White	241	169	70.1%	84.8%
Multi-ethnic	53	31	58.5%	70.8%
Unknown	11	7	63.6%	77.0%
Total	726	505	69.6%	

<b>Disability Status</b>	Cohort Count	Success Count	Success Rate	80-Percent Index
No Disability	578	414	71.6%	100.0%
Person w/ Disability	148	91	61.5%	85.8%
Total	726	505	69.6%	

Foster Youth Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Foster Youth	693	479	69.1%	87.7%
Foster Youth	33	26	78.8%	100.0%
Total	726	505	69.6%	

Low Income Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Low Income	392	267	68.1%	95.6%
Low Income	334	238	71.3%	100.0%
Total	726	505	69.6%	

Veteran Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Non-Veteran	706	488	69.1%	81.3%
Veteran	20	17	85.0%	100.0%
Total	726	505	69.6%	

Cohort: Students enrolled in the Fall and Spring semesters in academic years 2011-12, 2012-13, and 2013-14.

**Outcome:** Successful Course Completion Rate is the percentage of students receiving a passing grade ('A', 'B', 'C', 'CR', or 'P') relative to all students receiving a grade.

**80-Percent Index:** Ratio of the success rate a disaggregated group over the rate of the reference subgroup. A percent less than 80% suggests that the subgroup's access may be disproportionally impacted.

**Reference Group**: The reference subgroup is typically the subgroup with the highest achievement.

~ Groups with fewer than 10 in the cohort and Unknown are excluded from the 80-Percent Index.

#### Assessment of Disproportionate Impact Regarding English 100A

African Americans and multi-ethnic students were disproportionately less likely to succeed in English 100A.

# English 102/104/105 Successful Course Completion Rates

Gender	<b>Cohort Count</b>	Success Count	Success Rate	80-Percent Index
Female	1,619	1,262	77.9%	100.0%
Male	1,791	1,252	69.9%	89.7%
Unknown	28	18	64.3%	82.5%
Total	3,438	2,532	73.6%	

Aggregated Data for Academic Years 2011-12, 2012-13 and 2013-14

Ethnicity	<b>Cohort Count</b>	Success Count	Success Rate	80-Percent Index
African-American	138	83	60.1%	75.2%
Native American	~	~	~	~
Asian	355	284	80.0%	100.0%
Filipino	189	148	78.3%	97.9%
Latino	1,144	800	69.9%	87.4%
Pacific Islander	21	10	47.6%	59.5%
White	1,350	1,033	76.5%	95.6%
Multi-ethnic	193	139	72.0%	90.0%
Unknown	41	30	73.2%	91.5%
Total	3,438	2,532	73.6%	

<b>Disability Status</b>	Cohort Count	Success Count	Success Rate	80-Percent Index
No Disability	3,100	2,314	74.6%	100.0%
Person w/ Disability	338	218	64.5%	86.4%
Total	3,438	2,532	73.6%	

Foster Youth Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Foster Youth	3,359	2,475	73.7%	100.0%
Foster Youth	79	57	72.2%	97.9%
Total	3,438	2,532	73.6%	

Low Income Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Low Income	2,123	1,588	74.8%	100.0%
Low Income	1,315	944	71.8%	96.0%
Total	3,438	2,532	73.6%	

Veteran Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Non-Veteran	3,324	2,443	73.5%	94.1%
Veteran	114	89	78.1%	100.0%
Total	3,438	2,532	73.6%	

Cohort: Students enrolled in the Fall and Spring semesters in academic years 2011-12, 2012-13, and 2013-14.

- **Outcome**: Successful Course Completion Rate is the percentage of students receiving a passing grade ('A', 'B', 'C', 'CR', or 'P') relative to all students receiving a grade.
- **80-Percent Index**: Ratio of the success rate a disaggregated group over the rate of the reference subgroup. A percent less than 80% suggests that the subgroup's access may be disproportionally impacted.

Reference Group: The reference subgroup is typically the subgroup with the highest achievement.

~ Groups with fewer than 10 in the cohort and Unknown are excluded from the 80-Percent Index.

#### Assessment of Disproportionate Impact Regarding English 102/104/105

African Americans and Pacific Islanders were disproportionately less likely to succeed in English 102/104/105.

# Math 107/107X/107Y Successful Course Completion Rates

Gender	<b>Cohort Count</b>	Success Count	Success Rate	80-Percent Index
Female	701	407	58.1%	100.0%
Male	520	252	48.5%	83.5%
Unknown	~	~	~	~
Total	1,229	663	53.9%	

Aggregated Data for Academic Years 2011-12, 2012-13 and 2013-14

Ethnicity	<b>Cohort Count</b>	Success Count	Success Rate	80-Percent Index
African-American	70	30	42.9%	65.4%
Native American	~	~	~	~
Asian	87	57	65.5%	100.0%
Filipino	37	18	48.6%	74.3%
Latino	426	213	50.0%	76.3%
Pacific Islander	~	~	~	~
White	516	303	58.7%	89.6%
Multi-ethnic	18	10	55.6%	84.8%
Unknown	68	30	44.1%	67.0%
Total	1,229	663	53.9%	

<b>Disability Status</b>	Cohort Count	Success Count	Success Rate	80-Percent Index
No Disability	1,008	561	55.7%	100.0%
Person w/ Disability	221	102	46.2%	82.9%
Total	1,229	663	53.9%	

Foster Youth Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Foster Youth	1,178	646	54.8%	100.0%
Foster Youth	51	17	33.3%	60.8%
Total	1,229	663	53.9%	

Low Income Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Low Income	645	362	56.1%	100.0%
Low Income	584	301	51.5%	91.8%
Total	1,229	663	53.9%	

Veteran Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Non-Veteran	1,146	610	53.2%	83.4%
Veteran	83	53	63.9%	100.0%
Total	1,229	663	53.9%	

Cohort: Students enrolled in the Fall and Spring semesters in academic years 2011-12, 2012-13, and 2013-14.

- **Outcome**: Successful Course Completion Rate is the percentage of students receiving a passing grade ('A', 'B', 'C', 'CR', or 'P') relative to all students receiving a grade.
- **80-Percent Index**: Ratio of the success rate a disaggregated group over the rate of the reference subgroup. A percent less than 80% suggests that the subgroup's access may be disproportionally impacted.

Reference Group: The reference subgroup is typically the subgroup with the highest achievement.

~ Groups with fewer than 10 in the cohort and Unknown are excluded from the 80-Percent Index.

#### Assessment of Disproportionate Impact Regarding Math 107/107X/107Y

African American, Filipino, Latino students and Foster Youth were disproportionately less likely to succeed in Math 107/107X/107Y.

# Math 65/65A/65B/65X/65Y Successful Course Completion Rates

Gender	Cohort Count	Success Count	Success Rate	80-Percent Index
Female	1,740	980	56.3%	100.0%
Male	1,694	832	49.1%	87.2%
Unknown	31	19	61.3%	108.8%
Total	3,465	1,831	52.8%	

Aggregated Data for Academic Years 2011-12, 2012-13 and 2013-14

Ethnicity	Cohort Count	Success Count	Success Rate	80-Percent Index
African-American	175	72	41.1%	66.9%
Native American	14	9	64.3%	104.5%
Asian	234	141	60.3%	97.9%
Filipino	123	71	57.7%	93.8%
Latino	1,083	542	50.0%	81.3%
Pacific Islander	26	16	61.5%	100.0%
White	1,540	850	55.2%	89.7%
Multi-ethnic	211	100	47.4%	77.0%
Unknown	59	30	50.8%	82.6%
Total	3,465	1,831	52.8%	

<b>Disability Status</b>	Cohort Count	Success Count	Success Rate	80-Percent Index
No Disability	3,010	1,623	53.9%	100.0%
Person w/ Disability	455	208	45.7%	84.8%
Total	3,465	1,831	52.8%	

Foster Youth Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Foster Youth	3,388	1,795	53.0%	100.0%
Foster Youth	77	36	46.8%	88.2%
Total	3,465	1,831	52.8%	

Low Income Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Low Income	2,089	1,124	53.8%	100.0%
Low Income	1,376	707	51.4%	95.5%
Total	3,465	1,831	52.8%	

Veteran Status	<b>Cohort Count</b>	Success Count	Success Rate	80-Percent Index
Non-Veteran	3,304	1,733	52.5%	86.2%
Veteran	161	98	60.9%	100.0%
Total	3,465	1,831	52.8%	

Cohort: Students enrolled in the Fall and Spring semesters in academic years 2011-12, 2012-13, and 2013-14.

- **Outcome**: Successful Course Completion Rate is the percentage of students receiving a passing grade ('A', 'B', 'C', 'CR', or 'P') relative to all students receiving a grade.
- **80-Percent Index**: Ratio of the success rate a disaggregated group over the rate of the reference subgroup. A percent less than 80% suggests that the subgroup's access may be disproportionally impacted.

Reference Group: The reference subgroup is typically the subgroup with the highest achievement.

#### Assessment of Disproportionate Impact Regarding Math 65/65A/65B/65X/65Y

African American and multi-ethnic students were disproportionately less likely to succeed in Math 65/65A/65B/65X/65Y.

# Math 55/55A/55B/55X/55Y Successful Course Completion Rates

Gender	<b>Cohort Count</b>	Success Count	Success Rate	80-Percent Index
Female	2,408	1,362	56.6%	100.0%
Male	2,248	1,111	49.4%	87.4%
Unknown	49	27	55.1%	97.4%
Total	4,705	2,500	53.1%	

Aggregated Data for Academic Years 2011-12, 2012-13 and 2013-14

Ethnicity	<b>Cohort Count</b>	Success Count	Success Rate	80-Percent Index
African-American	138	59	42.8%	69.8%
Native American	13	4	30.8%	50.2%
Asian	439	269	61.3%	100.0%
Filipino	251	145	57.8%	94.3%
Latino	1,340	682	50.9%	83.1%
Pacific Islander	33	14	42.4%	69.2%
White	2,163	1,149	53.1%	86.7%
Multi-ethnic	248	139	56.0%	91.5%
Unknown	80	39	48.8%	79.6%
Total	4,705	2,500	53.1%	

<b>Disability Status</b>	Cohort Count	Success Count	Success Rate	80-Percent Index
No Disability	4,232	2,262	53.4%	100.0%
Person w/ Disability	473	238	50.3%	94.1%
Total	4,705	2,500	53.1%	

Foster Youth Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Foster Youth	4,625	2,455	53.1%	94.4%
Foster Youth	80	45	56.3%	100.0%
Total	4,705	2,500	53.1%	

Low Income Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Low Income	3,017	1,613	53.5%	98.3%
Low Income	1,688	887	52.5%	100.0%
Total	4,705	2,500	53.1%	

Veteran Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Non-Veteran	4,567	2,419	53.0%	90.2%
Veteran	138	81	58.7%	100.0%
Total	4,705	2,500	53.1%	

Cohort: Students enrolled in the Fall and Spring semesters in academic years 2011-12, 2012-13, and 2013-14.

- **Outcome**: Successful Course Completion Rate is the percentage of students receiving a passing grade ('A', 'B', 'C', 'CR', or 'P') relative to all students receiving a grade.
- **80-Percent Index**: Ratio of the success rate a disaggregated group over the rate of the reference subgroup. A percent less than 80% suggests that the subgroup's access may be disproportionally impacted.

Reference Group: The reference subgroup is typically the subgroup with the highest achievement.

#### Assessment of Disproportionate Impact Regarding Math 55/55A/55B/55X/55Y

African American, Native American, and Pacific Islander students were disproportionately less likely to succeed in Math 55/55A/55B/55X/55Y.

#### CAMPUS-BASED RESEARCH

**C. ESL and BASIC SKILLS COMPLETION.** Ratio of the number of students by population group who complete a degree-applicable course after having completed the final ESL or basic skills course compared to the number of those students who complete such a final course.

ESL and basic skills completion rates help track the progress students are making within the same or related disciplines. By completing the sequence of courses in the examined disciplines, students are able to meet key requirements for earning an associate degree or becoming transfer ready. The following sequence of courses are displayed in the tables below by gender, race-ethnicity, and disability status: ESL 25 (Advanced Reading and Writing) to English 1A (Critical Reading and Composition); English 102/104/105 (Integrated Reading and Writing II) to English 1A; and Math 65/65B/65Y (Elementary Algebra) to Math 55/55A/55X (Intermediate Algebra).

#### ESL 25 Students' Completion Rates in English 1A (ENG 1A)

The ratio of students who successfully completed ENG 1A within one year of succeeding in ESL 25

	Succeeded in	Succeeded in	Succeeded in	
	ESL 25	ENG 1A	ENG 1A Rate	
Gender	Cohort Count	Success Count	Success Rate	80-Percent Index
Female	74	54	73.0%	100.0%
Male	41	33	80.5%	110.3%
Unknown	~	~	~	~
Total	116	87	75.0%	

Aggregated Data: Spring 2008 to Spring 2013 (11 Cohorts)

	Succeeded in	Succeeded in	Succeeded in	
	ESL 25	ENG 1A	ENG 1A Rate	
Ethnicity	Cohort Count	Success Count	Success Rate	80-Percent Index
African-American	10	8	80.0%	94.8%
Native American	~	~	~	~
Asian	64	54	84.4%	100.0%
Filipino	~	~	~	~
Latino	22	11	50.0%	59.3%
Pacific Islander	~	~	~	~
White	13	9	69.2%	82.1%
Middle Eastern	~	~	~	~
Other	~	~	~	~
Multi-ethnic	~	~	~	~
Unknown	~	~	~	~
Total	116	87	75.0%	

	Succeeded in	Succeeded in	Succeeded in	
	ESL 25	ENG 1A	ENG 1A Rate	
Disability Status	Cohort Count	Success Count	Success Rate	80-Percent Index
No Disability	115	86	74.8%	100.0%
Person w/ Disability	~	~	~	~
Total	116	87	75.0%	

	Succeeded in	Succeeded in	Succeeded in	
	ESL 25	ENG 1A	ENG 1A Rate	
	Cohort	Success	Success	80-Percent
Foster Youth Status	Count	Count	Rate	Index
Not Foster Youth	111	84	75.7%	100.0%

	Succeeded in	Succeeded in	Succeeded in	
	ESL 25	ENG 1A	ENG 1A Rate	
Low Income Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Low Income	89	64	71.9%	84.4%
Low Income	27	23	85.2%	100.0%
Total	116	87	75.0%	

	Succeeded in	Succeeded in	Succeeded in	
	ESL 25	ENG 1A	ENG 1A Rate	
Veteran Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Non-Veteran	116	87	75.0%	100.0%
Veteran		NO VETERAN	S TOOK ESL	25
Total	116	87	75.0%	

Cohort: All degree-seeking students who succeeded in ESL 25 in the fall or spring semester.

Outcome: Succeeded (grade of A', 'B', 'C', 'CR', or 'P') in English 1A within a year

**80-Percent Index**: Ratio of the success rate a disaggregated group over the rate of the reference subgroup. A percent less than 80% suggests that the subgroup's access may be disproportionally impacted.

**Reference Group:** The reference subgroup is typically the subgroup with the highest achievement.

~ Groups with fewer than 10 in the cohort and Unknown are excluded from the 80-Percent Index.

#### Assessment of Disproportionate Impact

Latino students were disproportionately less likely to successfully complete English 1A after taking ESL 25 compared to other race-ethnicity groups.

# English 102/104/105 Students' Completion Rates in English 1A

The ratio of students who successfully completed English 1A within one year of succeeding in English 102/104/105 (Basic Skills)

Aggregated Data: Spring 2008 to Spring 2013 (11 Cohorts)

	Succeeded in English 102/104/105	Succeeded in English 1A	Succeeded in English 1A Rate	
Gender	Cohort Count	Success Count	Success Rate	80-Percent Index
Female	1,531	1,035	67.6%	100.0%
Male	1,447	921	63.6%	94.2%
Unknown	36	22	61.1%	90.4%
Total	3,014	1,978	65.6%	

	Succeeded in	Succeeded in	Succeeded in	
	English 102/104/105	English 1A	English 1A Rate	
Ethnicity	Cohort Count	Success Count	Success Rate	80-Percent Index
African-American	106	66	62.3%	78.5%
Native American	15	9	60.0%	75.7%
Asian	314	249	79.3%	100.0%
Filipino	189	125	66.1%	83.4%
Latino	773	471	60.9%	76.8%
Pacific Islander	30	18	60.0%	75.7%
White	1,344	875	65.1%	82.1%
Middle Eastern	~	~	~	~
Other	27	21	77.8%	98.1%
Multi-ethnic	78	43	55.1%	69.5%
Unknown	130	94	72.3%	91.2%
Total	3,014	1,978	65.6%	

	Succeeded in English 102/104/105	Succeeded in English 1A	Succeeded in English 1A Rate	
Disability Status	Cohort Count	Success Count	Success Rate	80-Percent Index
No Disability	2,801	1,826	65.2%	91.4%
Person w/Disability	213	152	71.4%	100.0%
Total	3,014	1,978	65.6%	

	Succeeded in English 102/104/105	Succeeded in English 1A	Succeeded in English 1A Rate	
Foster Youth Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Foster Youth	2,966	1,945	65.6%	95.4%
Foster Youth	48	33	68.8%	100.0%
Total	3,014	1,978	65.6%	

	Succeeded in	Succeeded in	Succeeded in	
	English 102/104/105	English 1A	English 1A Rate	
Low Income Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Low Income	956	500	52.20/	06.00/
	)50	500	52.3%	96.0%
Low Income	422	230	52.5% 54.5%	96.0% 100.0%

	Succeeded in English 102/104/105	Succeeded in English 1A	Succeeded in English 1A Rate	
Veteran Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Non-Veteran	2,950	1,942	65.8%	100.0%
Veteran	64	36	56.3%	85.4%
Total	3,014	1,978	65.6%	

Cohort: All degree-seeking students who succeeded in ESL 25 in the fall or spring semester.

Outcome: Succeeded (grade of A', 'B', 'C', 'CR', or 'P') in English 1A within a year

**80-Percent Index**: Ratio of the success rate a disaggregated group over the rate of the reference subgroup. A percent less than 80% suggests that the subgroup's access may be disproportionally impacted.

Reference Group: The reference subgroup is typically the subgroup with the highest achievement.

 $\sim$  Groups with fewer than 10 in the cohort and Unknown are excluded from the 80-Percent Index.

#### Assessment of Disproportionate Impact

Of the students who successfully completed English 1A after taking English 102/104/105, disproportionate impact was observed for African American, Native American, Latino, Pacific Islander, and multi-ethnic students.

# Math 65/65B/65Y Students' Completion Rates in Math 55/55B/55Y

The ratio of students who successfully completed Math 55/55B/55Y within a year and a half of successfully completing Math 65/65B/65Y

Aggregated Data: Fall 2007 to Spring 2013 (11 Cohorts)

	Succeeded in	Succeeded in	Succeeded in	
	Math 65	Math 55	Math 55 Rate	
Gender	Cohort Count	Success Count	Success Rate	80-Percent Index
Female	1,143	592	51.8%	100.0%
Male	863	391	45.3%	87.5%
Unknown	25	10	40.0%	88.3%
Total	2,031	993	48.9%	

	Succeeded in	Succeeded in	Succeeded in	
	Math 65	Math 55	Math 55 Rate	
Ethnicity	Cohort Count	Success Count	Success Rate	80-Percent Index
African-American	84	36	42.9%	65.6%
Native American	24	11	45.8%	70.2%
Asian	147	96	65.3%	100.0%
Filipino	98	48	49.0%	75.0%
Latino	468	238	50.9%	77.9%
Pacific Islander	25	12	48.0%	73.5%
White	1,026	473	46.1%	70.6%
Middle Eastern	11	4	36.4%	55.7%
Other	31	14	45.2%	69.2%
Multi-ethnic	24	14	58.3%	89.3%
Unknown	93	47	50.5%	77.4%
Total	2,031	993	48.9%	

	Succeeded in	Succeeded in	Succeeded in	
	Math 65	Math 55	Math 55 Rate	
Disability Status	Cohort Count	Success Count	Success Rate	80-Percent Index
No Disability	1,862	910	48.9%	99.5%
Person w/ Disability	169	83	49.1%	100.0%
Total	2,031	993	48.9%	

	Succeeded in	Succeeded in	Succeeded in	
	Math 65	Math 55	Math 55 Rate	
Foster Youth Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Not Foster Youth	2,012	980	48.7%	100.0%
Foster Youth	19	13	68.4%	140.5%
Total	2,031	993	48.9%	

	Succeeded in	Succeeded in	Succeeded in	
	Math 65	Math 55	Math 55 Rate	
	Cohort	Success		80-Percent
Low Income Status	Count	Count	Success Rate	Index
Not Low Income	547	281	51.4%	93.9%
Low Income	245	134	54.7%	100.0%
Total	792	415	52.4%	

	Succeeded in Math 65	Succeeded in Math 55	Succeeded in Math 55 Rate	
Veteran Status	Cohort Count	Success Count	Success Rate	80-Percent Index
Non-Veteran	1,969	957	48.6%	81.4%
Veteran	62	37	59.7%	100.0%
Total	2,031	994	48.9%	

Cohort: All degree-seeking students who succeeded in ESL 25 in the fall or spring semester.

Outcome: Succeeded (grade of A', 'B', 'C', 'CR', or 'P') in English 1A within a year

- **80-Percent Index**: Ratio of the success rate a disaggregated group over the rate of the reference subgroup. A percent less than 80% suggests that the subgroup's access may be disproportionally impacted.
- Reference Group: The reference subgroup is typically the subgroup with the highest achievement.

#### Assessment of Disproportionate Impact

Of the students who successfully completed Math 55 after taking Math 55/55B/55Y, disproportionate impact was observed for African Americans, Native Americans, Filipinos, Latinos, Pacific Islanders, Middle Easterners, and Other ethnic groups.

#### CAMPUS-BASED RESEARCH

**D. DEGREE and CERTIFICATE COMPLETION.** Ratio of the number of students by population group who receive a degree or certificate to the number of students in that group with the same informed matriculation goal.

Completion of a degree or certificate is the ultimate goal for some students and has many positive benefits; these benefits include an increased lifetime earning potential and lower likelihood of unemployment.

The tables below show the degree and certificate completion rates by gender, race-ethnicity, and disability status.

#### **D1. Degree Completion**

	AA/AS Degree Goal		<b>Degree Completions</b>		
	Fall 2011 and Fall 2012		AY 2012-13 and 2013-14		Proportionality
Gender	Count	Percent	Count	Percent	Index
Female	3,616	52.10%	534	59.50%	1.14
Male	3,237	46.70%	341	38.00%	0.81
Unknown	82	1.20%	23	2.60%	2.17
Total	6,935	100.00%	898	100.00%	1.00

	AA/AS Degree Goal		<b>Degree Completions</b>		
	Fall 2011 and Fall 2012		AY 2012-13 and 2013-14		Proportionality
Ethnicity	Count	Percent	Count	Percent	Index
African-American	311	4.50%	27	3.00%	0.67
Native American	32	0.50%	~	~	0.72
Asian	576	8.30%	97	10.80%	1.3
Filipino	283	4.10%	46	5.10%	1.26
Latino	1,775	25.60%	210	23.40%	0.91
Pacific Islander	54	0.80%	~	~	0.86
White	3,318	47.80%	437	48.70%	1.02
Multi-ethnic	391	5.60%	36	4.00%	0.71
Unknown	195	2.80%	36	4.00%	1.43
Total	6,935	100.00%	898	100.00%	1.00

	AA/AS Degree Goal		<b>Degree Completions</b>		
	Fall 2011 and Fall 2012		AY 2012-13 and 2013-14		Proportionality
<b>Disability Status</b>	Count	Percent	Count	Percent	Index
No Disability	6,330	91.30%	799	89.00%	0.97
Person w/ Disability	605	8.70%	99	11.00%	1.26
Total	6,935	100.00%	898	100.00%	1.00

	AA/AS Degree Goal		Degree Completions		
	Fall 2011		AY 2012-13		Proportionality
Foster Youth Status	Count	Percent	Count	Percent	Index
Not Foster Youth	3,358	98.24%	449	98.68%	1.00
Foster Youth	60	1.76%	~	~	0.75
Total	3,418	100.00%	455	100.00%	1.00

	AA/AS Degree Goal		<b>Degree Completions</b>		
	Fall 2011		AY 2012-13		Proportionality
Low Income Status	Count	Percent	Count	Percent	Index
Not Low Income	2,405	70.36%	249	54.73%	0.78
Low Income	1,013	29.64%	206	45.27%	1.53
Total	3,418	100.00%	455	100.00%	1.00

	AA/AS Degree Goal		<b>Degree Completions</b>		
	Fall 2011		AY 2012-13		Proportionality
Veteran Status	Count	Percent	Count	Percent	Index
Non-Veteran	3,325	97.28%	437	96.47%	0.99
Veteran	93	2.72%	16	3.53%	1.30
Total	3,418	100.00%	453	100.00%	1.00

#### Notes:

Two populations of students are in the data: Fall 2011 and Fall 2012 students who had an informed educational goal of earning an associate degree and students who were awarded an associate degree in 2012-13 and 2013-14. Please note that the same students are not necessarily in both groups.

**Proportionality Index** compares the percentage of a subgroup in a cohort (e.g., those who wanted to earn a degree) to its own percentage in a resultant outcome group (e.g., those who earned a degree).

~ Groups with fewer than 10 in the cohort and Unknown are excluded from the Proportionality Index.

#### Assessment of Disproportionate Impact Regarding Degree Completion

The proportionality Index method was used to determine whether there was disproportionate impact with regard to degree completion. Based on the numbers, it appears that Male, African American, Native American, multi-ethnic and foster youth students were disproportionately less likely to complete an Associate Degree.

# **D2.** Certificate Completions

	Cert	Certificate Goal		Certificate Completion	
	Fall 201	Fall 2011 and Fall 2012		and 2013-14	Proportionality
Gender	Count	Percent	Count	Percent	Index
Female	262	53.60%	220	68.30%	1.28
Male	210	42.90%	95	29.50%	0.69
Unknown	17	3.50%	~	~	0.63
Tota	1 489	100.00%	322	100.00%	1.00

	Certificate Goal		<b>Certificate Completion</b>		
	Fall 201	1 and Fall 2012	AY 2012-13	and 2013-14	Proportionality
Ethnicity	Count	Percent	Count	Percent	Index
African-American	32	6.50%	12	3.70%	0.57
Native American	~	~	~	~	~
Asian	46	9.40%	41	12.70%	1.35
Filipino	15	3.10%	13	4.00%	1.32
Latino	131	26.80%	93	28.90%	1.08
Pacific Islander	~	~	~	~	~
White	234	47.90%	137	42.50%	0.89
Multi-ethnic	15	3.10%	10	3.10%	1.01
Unknown	11	2.20%	12	3.70%	1.66
Total	489	100.00%	322	100.00%	1.00

	Certificate Goal		<b>Certificate Completion</b>		
	Fall 2011 and Fall 2012		AY 2012-13 and 2013-14		Proportionality
<b>Disability Status</b>	Count	Percent	Count	Percent	Index
No Disability	434	88.80%	287	89.10%	1.00
Person w/ Disability	55	11.20%	35	10.90%	0.97
Total	489	100.00%	322	100.00%	1.00

	Certificate Goal		Certificate Completion		
	Fall 2011		AY 2012-13		Proportionality
Foster Youth Status	Count	Percent	Count	Percent	Index
Not Foster Youth	225	99.12%	186	98.94%	1.00
Foster Youth	~	~	~	~	~
Total	227	100.00%	188	100.00%	1.00

	Certificate Goal		<b>Certificate Completion</b>		
	Fall 2011		AY 2012-13		Proportionality
Low Income Status	Count	Percent	Count	Percent	Index
Not Low Income	163	71.81%	124	65.96%	0.92
Low Income	64	28.19%	64	34.04%	1.21
Total	227	100.00%	188	100.00%	1.00

	Certificate Goal		Certificate Completion		
	Fall 2011		AY 2012-13		Proportionality
Veteran Status	Count	Percent	Count	Percent	Index
Non-Veteran	222	97.80%	181	96.28%	0.98
Veteran	~	~	~	~	~
Total	227	100.00%	188	100.00%	1.00

#### Notes:

Two populations of students are in the data: Fall 2011 and Fall 2012 students who had an informed educational goal of achieving a certificate and students who were awarded a certificate in 2012-13 and 2013-14. Please note that the same students are not necessarily in both groups.

**Proportionality Index** compares the percentage of a subgroup in a cohort (e.g., those who wanted to earn a certificate) to its own percentage in a resultant outcome group (e.g., those who earned a certificate).

~ Groups with fewer than 10 in the cohort and Unknown are excluded from the Proportionality Index.

#### Assessment of Disproportionate Impact Regarding Certificate Completion

The proportionality Index method was used to determine whether there was disproportionate impact with regard to certificate completion. Based on the numbers, it appears that Males, African Americans, and possibly Native Americans (low sample size) were disproportionately less likely to complete a certificate.

#### CAMPUS-BASED RESEARCH

**E. TRANSFER.** Ratio of the number of students by population group who complete a minimum of 12 units and have attempted a transfer level course in mathematics or English to the number of students in that group who actually transfer after one or more (up to six) years.

The goal of the majority of students at Las Positas College is to transfer to a four-year college or university. The tables below show transfer rates by gender, race-ethnicity, and disability status.

#### **E.** Transfer Rates

Aggregated Fall Cohorts: 2003 to 2007

Gender	Cohort Count	Transfer Count	Transfer Rate	80-Percent Index
Female	2,155	1,090	50.6%	100.0%
Male	1,987	960	48.3%	95.5%
Unknown	56	31	55.4%	109.4%
Total	4,198	2,081	49.6%	

Ethnicity	Cohort Count	Transfer Count	Transfer Rate	80-Percent Index
African-American	111	46	41.4%	67.3%
Native Americans	36	16	44.4%	72.2%
Asian	380	234	61.6%	100.0%
Filipino	154	62	40.3%	65.4%
Latino	518	228	44.0%	71.5%
Pacific Islander	48	15	31.3%	50.7%
White	2,496	1,250	50.1%	81.3%
Unknown	455	230	50.5%	82.1%
Total	4,198	2,081	49.6%	

Disability Status	Cohort Count	Transfer Count	Transfer Rate	80-Percent Index
No Disability	3,894	1,986	51.0%	100.0%
Person w/ Disability	304	95	31.3%	61.3%
Total	4,198	2,081	49.6%	

Foster Youth Status	Cohort Count	Transfer Count	Transfer Rate	80-Percent Index			
Not Foster Youth	Easter Youth data are not currently available from the California						
Foster Youth	Foster Youth data are not currently available from the California Community Colleges Chancellor's Office						
Total	·						

Low Income Status	Cohort Count	Transfer Count	Transfer Rate	80-Percent Index
Not Low Income	3,524	1,789	50.8%	100.0%
Low Income	674	292	43.3%	85.3%
Total	4,198	2,081	49.6%	

Veteran Status	Cohort Count	Transfer Count	Transfer Rate	80-Percent Index			
Non-Veteran	Vataran data are not currently available from the California Community						
Veteran	Veteran data are not currently available from the California Community Colleges Chancellor's Office						
Total							

Source: California Community Colleges Chancellor's Office

**Notes:** The transfer rates reflect students who were "transfer-directed" (i.e., completed 12 units and attempted a transfer-level English or Math course within 6 years of entering Las Positas). The transfer rate is the percentage of these transfer-directed students who transferred to any college or university in the six years after entering Las Positas College.

#### Assessment of Disproportionate Impact Regarding Transfers

African Americans, Native Americans, Filipinos, Latinos, Pacific Islanders and individuals with disabilities were disproportionately less likely to transfer to a four-year college or university.

# **Goals and Activities**

# **GOALS AND ACTIVITIES**

#### STUDENT SUCCESS INDICATOR FOR ACCESS A.

"Compare the percentage of each population group that is enrolled to the percentage of each group in the adult population within the community serve"

The proportionality Index method was used to determine whether there was disproportionate impact. Based on the numbers, it appears that African Americans and Native Americans from Dublin and Asians from Pleasanton were disproportionately less likely to attend Las Positas College compared to other raceethnicity groups from the same cities. In addition, veterans appear to be disproportionately impacted; however, the disproportionate impact appears to be due to age-about two-thirds of the veterans in our three cities are 55 or older; this age group is generally less likely to attend college. Access data for Foster Youth is not yet available and will be included in the 2015-16 Equity Plan.

GOAL A. Increase the number of enrolled students in the disproportionately affected groups. These groups include African-Americans, Native Americans, and Asians.				
Activities	Responsible Party	Expected Outcome	Completion Date	
Faculty and Staff Development Activity A.1 Hire an outreach specialist to coordinate outreach efforts. Research places for targeted outreach	<ul> <li>VPSS</li> <li>Dean of Student Services</li> </ul>	Access to LPC will improve for African Americans and Native Americans from Dublin and Asians from Pleasanton. We will determine if Veteran's 55 and older want to attend LPC. We will determine if Foster Youth are being disproportionately impacted regarding access to LPC.	June 2015	
<b>Faculty and Staff</b> <b>Development</b> Activity A.2 Explore hiring a Student Equity and SSSP Coordinator.	<ul> <li>VPSS</li> <li>Dean, Student Services</li> <li>Dean, Enrollment Services</li> </ul>	Having a coordinator will provide improved coordination and implementation of these plans.	June 2016	
<b>Improve</b> <b>Communication</b> Activity A.3 Target outreach to the affected populations. Create an outreach packet including but not limited to college majors and programs of	<ul> <li>Student Services</li> <li>Counseling</li> <li>EOPS/CARE</li> <li>CalWORKSs</li> <li>Faculty</li> <li>VPSS</li> <li>A &amp; R</li> <li>Deans</li> <li>VPI</li> </ul>	Access to LPC will improve for African Americans and Native Americans from Dublin and Asians from Pleasanton.	August 2015	

study, financial aid information, campus				
programs and				
resources, application and early admission				
processes.				
Improve	•	Dean, Enrollment	Access to LPC will	June 2015
Communication	-	Services	improve for African	
Activity A.4			Americans and	
Purchase and fully			Native Americans	
implement Financial			from Dublin and	
Aid TV, an insightful,			Asians from	
easy-to-use technology			Pleasanton,	
that makes the large			especially those who	
body of financial aid			are also low-income	
information			and require financial	
comprehensible and			assistance to attend	
digestible to students			college.	
through online video.				
Improve	•	VPSS	Access to LPC will	Ongoing
Communication	•	EOPS/CARE	improve for African	
Activity A.5	٠	CalWORKS	Americans and	
Link student equity	٠	Student Services	Native Americans	
plan with student			from Dublin and	
success and support			Asians from	
plan to ensure once			Pleasanton.	
access is achieved,				
students in affected				
populations are being				
supported. In particular,				
track the targeted				
students through				
outreach, application,				
orientation, assessment,				
and student education				
plan.				Laws 2015
Expand Learning		• EOPS/CARE,	Access to LPC will	June 2015
Communities and		• A & R	improve for African	
Student Support		Academic     Services	Americans and	
Services		<ul><li>Services</li><li>Student Services</li></ul>	Native Americans	
Activity A.6		- Student Services	from Dublin and Asians from	
Consider programs like				
Umoja and TRIO			Pleasanton.	
grants to recruit the				
target populations. Use				
funds to augment and enhance existing				
-				
programs like				Dago 45 of 91

EOPS/CARE and CalWORKs that already serve the target populations.				
Expand Learning Communities and Student Support Services Activity A.7 Recruit more foster youth into EOPS, when appropriate. Use A & R data to collect info about potential foster youth students.	•	Dean, Enrollment Services EOPS	Access will increase for Foster Youth leading to more success for Foster Youth and Former Foster Youth.	August 2015

# **B.** STUDENT SUCCESS INDICATOR FOR COURSE COMPLETION

"Ratio of the number of credit courses that students by population group actually complete by the end of the term compared to the number of courses in which students in that group are enrolled on the census day of the term"

# B1. ESL/ English 100A/ English 102/104/105 Successful Course Completion Rates

No disproportionate impact was found in ESL 25. Based on the data, African Americans and multi-ethnic students were disproportionately less likely to succeed in English 100A. Furthermore, African Americans and Pacific Islanders were disproportionately less likely to succeed in English 102/104/105.

GOAL B1. Increase the number of African-Americans and multi-ethnic students successfully completing ENG 100A. Increase the number of African-Americans and Pacific Islanders successfully completing English 102/104/105.				
Activities	Responsible Party	Expected Outcome	Completion Date	
Faculty and Staff Development Activity B.1a Develop a comprehensive training on cultural competence and diversity. Have speakers come to flex day to give pedagogical ideas on teaching these populations. Also more flex training opportunities in subjects like educating ESL students.	<ul> <li>Staff development committee</li> <li>Academic Services</li> <li>Dean, Student Services</li> </ul>	Faculty will be better equipped to support students from the disproportionately impacted populations, thus leading to more success in completion of English courses.	Dec 2015	
Faculty and Staff Development Activity B.1b Research hiring a full- time learning center faculty coordinator and additional staff to support the tutorial center.	<ul> <li>VPSS</li> <li>Dean, Student Services</li> </ul>	Students in the targeted populations will receive additional tutorial support leading to increasing success in English courses.	August 2015	
Improve Communication Activity B.1c Survey students in the affected courses to find out what they feel that	<ul><li>discipline faculty</li><li>OIR</li></ul>	By conducting research, specific services can be targeted to the impacted populations, providing more	May 2015	

they need to be more successful, or, survey students who are struggling to find out what the problem areas are. Improve Communication Activity B.1d Continue to strengthen faculty relationships with high school teachers to align expectations and content.	•	Dean, Student Services	efficient levels of service. Strengthened relationships between faculty at the two institutions will lead to a more streamlined and seamless entry to college level coursework.	Ongoing
Improve Communication Activity B.1e Work with faculty in the English discipline to ensure that assessment tests are reflective of students' abilities and consider multiple measures in course placement. Ensure consistent use of testing for placement such as EAP and EPT.	•	Counseling Faculty Instructional Faculty Dean, Student Services	Better placement in the English pathway leads to higher levels of success for all students.	Ongoing
ImproveCommunicationActivity B.1fPurchase and fullyimplement FinancialAid TV, an insightful,easy-to-use technologythat makes the largebody of financial aidinformationcomprehensible anddigestible to studentsthrough online video.	•	Dean, Enrollment Services	Increased access to knowledge regarding Financial Aid and Financial Aid policies will help to support low-income students in the affected populations, leading to fewer students dropping out.	June 2015
Expand Learning Communities and Student Support Services Activity B.1g	•	Counseling Faculty English faculty VPSS VPI Dean, Student Services	Students will have more knowledge of college resources, make a connection to a counselor, and	June 2015

			-	· · · · · · · · · · · · · · · · · · ·
Expand imbedded	٠	Deans of	receive a partial SEP.	
counseling to additional		STEMPS and	Students will be	
English classes. This		ALSS	better educated	
counseling provides			regarding academic	
student education plans,			policies and best	
introduction to campus			educational practices.	
services and time			-	
management/study				
skills strategies.				
Expand Learning	•	Counseling	Workshops provide	June 2015
Communities and		Faculty	additional support	
Student Support	•	Instructional	and guidance to	
Services		Faculty	students, thereby	
Activity B.1h		5	increasing course	
Increase the number of			success in the	
workshops offered on			impacted student	
topics such as study			populations.	
skills, time			Populations.	
management, stress				
reduction, financial aid				
and career major				
-				
exploration.		OID	Tonostad autroach	June 2016
Expand Learning	•	OIR	Targeted outreach	June 2016
Communities and	•	A & R	will lead to greater	
Student Support	•	EOPS/CARE	access, retention and	
Services		Counseling	course/series success	
Activity B.1i		Faculty	for the impacted	
Target these groups as			students.	
early as Early				
Admission to ensure				
that they are enrolled in				
all campus resources				
they are entitled to.				
Consider reaching out				
to them as a group. For				
example, EOPS plans				
on seeking Early				
Admission Students that				
are potentially eligible				
for our services in				
advance of priority				
registration.				
Expand Learning	•	VPSS	Programs that serve	Ongoing
Communities and	•	Dean, Student	students and provide	
Student Support		Services	resources to succeed	
Services	•	EOPS/CARE	at college level work	
Activity B.1j	•	DSPS	support success for	
Research bringing	•	CalWORKs	all students,	
			· · · · · · · · · · · · · · · · · · ·	

programs to campus that target the affected groups. Also, augment existing programs that already serve these students so that they can serve a larger population. <b>Expand Learning</b> <b>Communities and</b> <b>Student Support</b> <b>Services</b> Activity B.1k Develop mentorship programs that target these and other at-risk student populations. Model on programs like Puente who already use mentoring successfully.	• Wor inter Adm	eran's gram	particularly those at risk. The impacted student populations will experience greater success if enrolled in these programs. Research has shown that mentoring programs help college students become more engaged, connected, and directed. Pairing students from our targeted demographic with involved faculty members will provide the foundation for students to feel nurtured and valued. As a result, student mentees will receive the support they need to increase course completion rates.	June 2016
Expand Learning Communities and Student Support Services Activity B.11 Explore embedded tutoring and/or hiring instructional aides.	• Tuto	n, Student vices orial center lish Faculty	Increased support in and out of class will lead to better outcomes for the impacted students.	June 2015
Expand Learning Communities and Student Support Services Activity B.1m Consider cohort learning with contextualized English courses to promote learning and success.	• Dea Serv	n ALSS n Student vices	Contextualized courses strengthen subject knowledge and can lead to higher success for the impacted populations.	June 2017
Expand Learning Communities and		SS n, Student vices	Increased access to tutorial resources and	June 2015

Student Support	٠	Dean Enrollment	textbooks will lead to	
Services		Services	increased	
Activity B.1n	•	Instructional	course/series success	
*Purchase access to		Deans	for the impacted	
the Learning Express			students.	
database, which				
provides resources for				
students to improve				
skills such as math,				
reading comprehension,				
writing and grammar				
skills as well as college				
placement exams such				
as Accuplacer, as well				
as other areas of				
learning.				
*Textbooks: make sure				
there is at least one				
copy of each math and				
English textbook				
available on reserve at				
the library.				
Expand Learning	•	VPSS	Better preparation	August 2015
Communities and	•	Dean, Student	would lead to more	
Student Support		Services	course success for	
Services	•	Dean, STEMPS	English students,	
Activity B.10	•	Math Faculty	particularly	
Explore option of			disproportionately	
creating and			impacted students.	
implementing a Math				
Jam type of activity to				
promote preparation for				
English classes.				

# B.2 Math 107/107X/107Y Math 65/65A/65B/65X/65Y Math 55/55A/55B/55X/55Y Course Completion Rates

With regard to math completion, Former Foster Youth, African American, Filipino, and Latino students were disproportionately less likely to succeed in Math 107/107X/107Y. African American and multiethnic students were disproportionately less likely to succeed in Math 65/65A/65B/65X/65Y. African American, Native American, and Pacific Islander students were disproportionately less likely to succeed in Math 55/55A/55B/55X/55Y.

GOAL B2. Increase the number of Former Foster Youth, African American, Filipino, and Latino students succeeding in Math 107. Increase the number of African American and multi-ethnic students succeeding in Math 65. Increase the number of African American, Native American, and Pacific Islander students succeeding in Math 55.

Activities	Responsible Party	Expected Outcome	Completion Date
Faculty and Staff Development Activity B.2a Research hiring a full- time learning center faculty coordinator and additional staff to support the tutorial center. Improve	<ul> <li>VPSS</li> <li>Dean, Student Services</li> <li>Counseling</li> </ul>	Students in the targeted populations will receive additional tutorial support leading to increasing success in math courses.	August 2015 Ongoing
Communication Activity B.2b Work with faculty in math discipline to ensure that assessment tests are reflective of students' abilities and consider multiple measures in course placement. Ensure consistent use of testing for placement such as ELM and EAP.	<ul> <li>Faculty</li> <li>Math Faculty</li> <li>Assessment Specialist</li> <li>Dean, Student Services</li> </ul>	pathway leads to higher levels of success for all students.	
Improve Communication Activity B.2c Conduct more research into why students are dropping out of math classes and discover when they are dropping out.	<ul><li>Math Faculty</li><li>OIR</li></ul>	By conducting research, specific services can be targeted to the impacted populations, providing more efficient levels of service.	December 2015
Improve Communication	<ul><li>All Faculty</li><li>VPSS</li></ul>	Strengthened relationships between faculty at the two	Ongoing

Activity B.2d Continue to strengthen faculty relationships with high school teachers to align expectations and content. Continue meeting with Chabot to consider creation of a class at the high school or LPC to address the group of students who test just below college level math.	• VPI	institutions will lead to a more streamlined and seamless entry to college level coursework.	
Improve Communication Activity B.1e Purchase and fully implement Financial Aid TV, an insightful, easy- to-use technology that makes the large body of financial aid information comprehensible and digestible to students through online video.	• Dean, Enrollment Services	Increased access to knowledge regarding Financial Aid and Financial Aid policies will help to support low-income students in the affected populations, leading to fewer students dropping out.	June 2015
Expand Learning Communities and Student Support Services Activity B.2f Expand imbedded counseling to math classes. This counseling provides student education plans, introduction to campus services and time management/study skills strategies	<ul> <li>Counseling Faculty Math Faculty</li> <li>VPSS</li> <li>Dean, Student Services Deans, STEMPS and ALSS</li> </ul>	Students will have more knowledge of college resources, make a connection to a counselor, and receive a partial SEP. Students will be better educated regarding academic policies and best educational practices.	June 2015
Expand Learning Communities and Student Support Services Activity B.2g Increase the number of workshops offered on topics such as study skills, time management,	<ul> <li>Counseling Faculty</li> <li>Instructional Faculty</li> </ul>	Workshops provide additional support and guidance to students, thereby increasing course success in the impacted student populations.	June 2015

stress reduction,			
financial aid and career			
major exploration.			
Expand Learning	Staff	Targeted outreach will lead	On going
Communities and	Development	to greater access, retention	
Student Support	Committee	and course/series success for	
Services	Counseling	the impacted students.	
Activity B.2h	Faculty		
Target these groups as			
early as Early Admission			
to ensure that they are			
enrolled in all campus			
resources they are			
entitled to. Consider			
reaching out to them as a			
group. For example,			
EOPS plans on seeking			
Early Admission			
Students that are			
potentially eligible for			
our services in advance			
of priority registration.			
Expand Learning	• OIR	Programs that serve students	On going
Communities and	• Dean,	and provide resources to	
Student Support	Enrollment	succeed at college level work	
Services	Services	support success for all	
Activity B.2i	• A & R	students, particularly those at	
Research bringing	EOPS/CARE	risk. The impacted student	
programs to campus that	Counseling	populations will experience	
target the affected	Faculty	greater success if enrolled in	
groups. Also, augment		these programs.	
existing programs that		1 0	
already serve these			
students so that they can			
serve a larger population			
For foster youth, ensure			
that as many as possible			
are enrolled in EOPS and			
DSPS if appropriate.			
Expand Learning	VPSS	Research has shown that	June 2016
Communities and	• Dean,	mentoring programs help	
Student Support	Enrollment	college students become	
Services	Services	more engaged, connected,	
Activity B.2j	• Dean, Student	and directed. Pairing students	
Develop mentorship	Services	from our targeted	
programs that target	EOPS/CARE,	demographic with involved	
these and other at-risk	DSPS	faculty members will provide	
	CalWORKS,	•	

Model on programs like Puente who already use mentoring successfully.		Veteran's	feel nurtured and valued. As a result, student mentees will receive the support they need to improve course completion rates.	
Expand Learning Communities and Student Support Services Activity B.2k Explore embedded tutoring and/or hiring instructional aides.	•	VPSS Dean, Student Services	Increased support in and out of class will lead to better outcomes for the impacted students.	On going
Expand Learning Communities and Student Support Services Activity B.21 Refer students to Math Jam, a 30 hour math review designed to get math students ready for their current level of math or advance them to the next level.	•	Tutorial center Math faculty	Statistics show that Math Jam students are better prepared to take their math courses, leading to more course success. The disproportionately impacted students completing Math Jam will have better success in their math courses.	August 2015
Expand Learning Communities and Student Support Services Activity B.2m Explore increasing the number of math sections offered to make it more likely that successful students will be able to move to the next level of math.	•	VPI Dean, STEMPS Math Faculty	Moving more quickly on the math pathway will improve outcomes for the impacted students.	December 2016
Expand Learning Communities and Student Support Services Activity B.2n Explore cohort learning, contextualized math courses to promote learning and success.	•	Dean, STEMPS Math Faculty	Contextualized courses strengthen subject knowledge and can lead to higher success for the impacted populations.	June 2017
Expand Learning	٠	VPSS	High school students will be	Debember 2015

Communities and	•	VPI	better prepared to take	
Student Support	•	Dean,	college level math courses.	
Services		Enrollment	Encouraging students in the	
Activity B.20		Services	disproportionately impacted	
Explore having more			groups to concurrently enroll	
seats available to			in LPC math courses will	
concurrently enrolled			improve their course	
high school students.			outcomes.	
Expand Learning	•	VPSS	Increased access to tutorial	June 2015
Communities and	•	Deans, Student	resources and textbooks will	
Student Support		Services and	lead to increased	
Services		Instruction	course/series success for the	
Activity B.2p			impacted students.	
*Purchase access to				
the Learning Express				
database, which provides				
resources for students to				
improve skills such				
as math, reading				
comprehension, writing				
and grammar skills as				
well as college				
placement exams such as				
Accuplacer, as well as				
other areas of learning.				
*Textbooks: make sure				
there is at least one copy				
of each math and English				
textbook available on				
reserve at the library.				

### C. STUDENT SUCCESS INDICATOR FOR ESL AND BASIC SKILLS COMPLETION

"Ratio of the number of students by population group who complete a degree-applicable course after having completed the final ESL or basic skills course to the number of those students who complete such a final course"

#### C1. ESL Students' Completion Rates in English 1A

Latino students were disproportionately less likely to successfully complete English 1A within one year after succeeding in ESL 25 compared to other race-ethnicity groups.

Activities	Responsible Party	Expected Outcome	Completion Date
Faculty and Staff Development Activity C.1a The assessment center specialist will be trained on how to determine which assessment an ESL student should take.	<ul> <li>ESL Faculty</li> <li>Assessment Specialist</li> <li>Dean, Student Services</li> </ul>	Better placement in either the ESL or regular English pathway will improve outcomes for the impacted students.	June 2015
Improve Communication Activity C.1b Conduct more research into why Latino ESL students do not successfully complete English 1A. Find out where the most common areas of attrition exist in the ESL program.	<ul> <li>OIR</li> <li>ESL Faculty</li> </ul>	By conducting research, specific services can be targeted to the impacted population, providing more efficient levels of service.	Ongoing
Improve Communication Activity C.1c Purchase and fully implement Financial Aid TV, an insightful, easy-to-use technology that makes the large body of financial aid	Dean, Enrollment Services	Increased access to knowledge regarding Financial Aid and Financial Aid policies will help to support low-income students in the affected populations, leading to fewer students dropping out.	June 2015

information comprehensible and digestible to students through online video. <b>Expand Learning</b> <b>Communities and</b> <b>Student Support</b> <b>Services</b> Activity C.1d Expand embedded counseling to ESL 25.	<ul> <li>Counseling Faculty</li> <li>ESL Faculty</li> <li>Dean, Student Services</li> </ul>	Students will have more knowledge of college resources, make a connection to a counselor, and receive a partial SEP. Students will be better educated regarding academic policies and best educational practices.	June 2015
Expand Learning Communities and Student Support Services Activity C.1e Explore embedded tutoring and/or hiring instructional aides.	<ul> <li>Coord. Tutorial Center ESL faculty</li> <li>VPSS</li> <li>Dean, Student Services</li> </ul>	Increased support in and out of class will lead to better outcomes for the impacted students.	June 2015
Expand Learning Communities and Student Support Services Activity C.1f Encourage and actively recruit Latinos to programs like EOPS and Puente that already serve the population. Also, use grant and other funds to augment and enhance these already existent services.	<ul> <li>VPSS</li> <li>Dean, Student Services</li> <li>Dean, Enrollment Services</li> <li>EOPS/CARE</li> <li>Puente</li> </ul>	Programs that serve students and provide resources to succeed at college level work support success for all students, particularly those at risk. The impacted student populations will experience greater success if enrolled in these programs.	December 2015
Expand Learning Communities and Student Support Services Activity C.1g Become a HSI and use grant funds to augment services to this population.	<ul> <li>VPSS,</li> <li>Dean, Student Services</li> <li>Dean, Enrollment Services</li> </ul>	These funds will provide additional support for the impacted students, leading to increased success in the ESL to English pathway.	December 2015
Expand Learning Communities and	<ul> <li>Counseling Faculty</li> <li>OIR</li> </ul>	Participation in the college processes leads to better	December 2015

Student Support Services Activity C.1h As part of student success and support plan, require all new students to complete orientation, assessment and student education plan. Conduct research to determine if the affected populations are accessing services provided by the student success and support plan.	<ul> <li>Dean, Student Services,</li> <li>Dean, Enrollment Services</li> </ul>	priority registration, making more likely that the impacted students get the classes that they lead. Furthermore, they are accessing counseling services, which leads to increased access of college resources, making course series success more likely.	
Expand Learning Communities and Student Support Services Activity C.1i Explore creating a cohort program for students to take ESL 25 and then English 1A together.	<ul><li>ESL faculty</li><li>Dean, ALSS</li></ul>	Cohort programs provide more support for impacted students, making series completion more likely.	December 2015
Expand Learning Communities and Student Support Services Activity C.1j *Purchase access to the Learning Express database, which provides resources for students to improve skills such as math, reading comprehension, writing and grammar skills as well as college placement exams such as Accuplacer, as well as other areas of learning. *Textbooks: make	<ul> <li>VPSS</li> <li>Dean, Student Services</li> <li>Dean, Enrollment Services</li> </ul>	Increased access to tutorial resources and textbooks will lead to increased course/series success for the impacted students.	June 2015

sure there is at least		
one copy of each math		
and English textbook		
available on reserve at		
the library.		

# C2. English 102/104/105 Students' Completion Rates in English 1A

Of the students who successfully completed English 1A after taking English 102/104/105, disproportionate impact was observed for African American, Native American, Latino, Pacific Islander, and multi-ethnic students.

Goal C2. Increase the number of African American, Native American, Latino, Pacific Islander and multi-ethnic students successfully completing English 1A after completing English 102/104/105.				
Activities	Responsible Party	Expected Outcome	Completion Date	
Faculty and Staff Development Activity C.2a The assessment center specialist will be trained on how to determine which assessment a student, whether regular English or ESL, should take.	<ul> <li>ESL Faculty, English Faculty, Assessment Specialist</li> <li>Dean, Student Services</li> </ul>	Better placement in either the ESL or regular English pathway will improve outcomes for the impacted students.	June 2015	
Faculty and Staff Development Activity C.2b Research hiring a full time learning center faculty coordinator and additional staff support for the tutorial center to promote English sequence completion.	<ul> <li>VPSS</li> <li>Dean, Student Services</li> </ul>	Students in the targeted populations will receive additional tutorial support leading to increasing success in English courses/series.	August 2015	
Improve Communication Activity C.2c Conduct more research into why students do not successfully complete English 1A. Find out where the most common areas of attrition exist in the English program.	<ul> <li>OIR</li> <li>English Faculty</li> </ul>	By conducting research, specific services can be targeted to the impacted populations, providing more efficient levels of service.	December 2015	
Improve	English Faculty	Better placement in	December 2015	

<b>Communication</b> Activity C.2d Work with faculty in English discipline to ensure that assessment tests are reflective of students' abilities and consider multiple measures in course placement. Ensure consistent use of testing for placement such as EAP and EPT.	<ul> <li>Dean, ALSS</li> <li>Dean, Student Services</li> <li>Assessment Specialist</li> </ul>	the English pathway leads to higher levels of success for all students, especially those impacted.	
Improve Communication Activity C.2e Purchase and fully implement Financial Aid TV, an insightful, easy- to-use technology that makes the large body of financial aid information comprehensible and digestible to students through online video.	• Dean, Enrollment Services	Increased access to knowledge regarding Financial Aid and Financial Aid policies will help to support low-income students in the affected populations, leading to fewer students dropping out.	June 2015
Expand Learning Communities and Student Support Services Activity C.2f Expand embedded counseling to all English classes.	<ul> <li>Counseling Faculty</li> <li>ESL Faculty</li> <li>Dean, Student Services</li> </ul>	Students will have more knowledge of college resources, make a connection to a counselor, and receive a partial SEP. Students will be better educated regarding academic policies and best educational practices.	December 2015
Expand Learning Communities and Student Support Services Activity C.2g Explore embedded tutoring and/or hiring instructional aides.	<ul> <li>Coord. Tutorial Center ESL Faculty</li> <li>Dean, Student Services</li> </ul>	Increased support in and out of class will lead to better outcomes for the impacted students.	June 2015
Expand Learning Communities and Student Support	<ul> <li>VPSS</li> <li>Dean, Student Services</li> <li>EOPS/CARE</li> </ul>	Programs that serve students and provide resources to succeed	December 2015

Services	-	Puente	at college level work	
Activity C.2h	•	ruente	support success for	
Encourage and actively			all students,	
<b>Ç</b>			particularly those at	
recruit targeted			1 V	
populations to programs			risk. The impacted	
like EOPS and Puente.			student populations	
Also, use grant and other			will experience	
funds to augment and			greater success if	
enhance these already			enrolled in these	
existent services.			programs.	
Expand Learning	•	Counseling	Participation in the	December 2015
Communities and		Faculty	college processes	
Student Support	•	OIR	leads to better	
Services	•	Admissions and	priority registration,	
Activity C.2i		Records Dean,	making more likely	
As part of student		Student Services	that the impacted	
success and support	•	Dean, Enrollment Services	students get the	
plan, require all new		Services	classes that they lead.	
students to complete			Furthermore, they are	
orientation, assessment			accessing counseling	
and student education			services, which leads	
plan. Conduct research			to increased access of	
to determine if the			college resources,	
affected populations are			making course series	
accessing services			success more likely.	
provided by the student				
success and support plan				
Expand Learning	٠	English Faculty	Contextualized	June 2017
Communities and	٠	Dean, ALSS	courses strengthen	
Student Support			subject knowledge	
Services			and can lead to higher	
Activity C.2j			success for the	
Consider cohort learning			impacted populations.	
with contextualized				
English courses to				
promote learning and				
success.				
Expand Learning	•	Dean, Student	Increased access to	June 2015
Communities and		Services	tutorial resources and	
Student Support	•	VPSS	textbooks will lead to	
Services			increased	
Activity C.3k			course/series success	
*Purchase access to			for the impacted	
the Learning Express			students.	
database, which provides				
resources for students to				
improve skills such				
as math, reading				
· 0	1		1	Daga 62 of 91

### C3. Math 65/65B/65Y Students' Completion Rates in Math 55/55B/55Y

Of the students who successfully completed Math 55 after taking Math 65/65B/65Y, disproportionate impact was observed for African Americans, Native Americans, Filipinos, Latinos, Pacific Islanders, Middle Easterners, and Other ethnic groups.

Goal C3. Increase the number of African American, Native American, Filipino, Latino, Pacific Islander, Middle Easterner, and Other ethnic group students successfully completing Math 55 after taking Math 65/65B/65Y.

Activities	Responsible Party	Expected Outcome	Completion Date
Faculty and Staff Development Activity C.3a Research hiring a full time learning center faculty coordinator and additional staff for the tutorial center to promote success in the math pathway.	<ul> <li>Dean, Student Services</li> <li>VPSS</li> </ul>	Students in the targeted populations will receive additional tutorial support leading to increasing success in math courses/series.	August 2015
Faculty and Staff Development Activity C.3b The assessment center specialist will be trained on how to determine which assessment a math student should take.	<ul> <li>Math Faculty</li> <li>Assessment specialist</li> <li>Dean Student Services</li> </ul>	Better placement in the math pathway will improve outcomes for the impacted students.	June 2015
Improve Communication Activity C.3c	• Dean, Enrollment Services	Increased access to knowledge regarding Financial Aid and	June 2015

		<b>T</b> . <b>1 A 1 1 1</b>	
Purchase and fully		Financial Aid policies	
implement Financial Aid		will help to support low-	
TV, an insightful, easy-		income students in the	
to-use technology that		affected populations,	
makes the large body of		leading to fewer students	
financial aid information		dropping out.	
comprehensible and			
digestible to students			
through online video.			
Expand Learning	Counseling	Students will have more	June 2015
Communities and	Faculty	knowledge of college	build 2010
Student Support	Math Faculty	resources, make a	
Services	Dean, Student	connection to a	
Activity C.3d	Services	counselor, and receive a	
Expand embedded		partial SEP. Students will	
counseling to math		be better educated	
e e			
courses.		regarding academic	
		policies and best	
		educational practices.	1 2015
Expand Learning	Tutorial Center	Increased support in and	June 2015
Communities and	• Dean, Student	out of class will lead to	
Student Support	Services	better outcomes for the	
Services	• Dean, ALSS	impacted students.	
Activity C.3e	• Dean,		
Explore embedded	STEMPS		
tutoring and/or hiring			
instructional aides.			
Expand Learning	VPSS	Programs that serve	December 2015
Communities and	• Dean, Student	students and provide	
Student Support	Services	resources to succeed at	
Services	EOPS/CARE	college level work	
Activity C.3f	• Puente	support success for all	
Encourage and actively		students, particularly	
recruit targeted students		those at risk. The	
to programs like EOPS		impacted student	
and Puente that already		populations will	
serve the population.		experience greater	
Also, use grant and other		success if enrolled in	
funds to augment and		these programs.	
enhance these already		liese programs.	
existent services.			
Expand Learning	• Door Stadaat	Participation in the	December 2015
Communities and	• Dean, Student Services	-	
		college processes leads to	
Student Support	• Dean, Enrollment	better priority	
Services	Services	registration, making more	
		I INVALV that the impacted	
Activity C.3g As part of student	bervices	likely that the impacted students get the classes	

success and support plan, require all new students to complete orientation, assessment and student education plan. Conduct research to determine if the affected populations are accessing services provided by the student success and support plan		that they lead. Furthermore, they are accessing counseling services, which leads to increased access of college resources, making course series success more likely.	
Expand Learning Communities and Student Support Services Activity C.3h Consider cohort learning, contextualized math courses to promote learning and success.	<ul> <li>Counseling Faculty</li> <li>Math Faculty</li> <li>OIR</li> <li>Admissions and Records</li> <li>Dean of Student Services</li> <li>Dean, STEMPS</li> </ul>	Contextualized courses strengthen subject knowledge and can lead to higher success for the impacted populations.	June 2017
Expand Learning Communities and Student Support Services Activity C.3i Explore increasing the number of math sections offered to make it more likely that successful students will be able to move to the next level of math	<ul> <li>Dean, STEMS</li> <li>Math Faculty</li> <li>VPI</li> </ul>	Moving more quickly on the math pathway will improve outcomes for the impacted students.	December 16
Expand Learning Communities and Student Support Services Activity C.3j Refer students to Math Jam, a 30 hour math review designed to get math students ready for their current level of math or advance them to the next level.	<ul> <li>Coord. Tutorial Center</li> <li>Math Faculty</li> </ul>	Statistics show that Math Jam students are better prepared to take their math courses, leading to more course success. The disproportionately impacted students completing Math Jam will have better success in their math courses.	August 2015
Expand Learning Communities and	<ul><li>VPSS</li><li>Dean, Student</li></ul>	Increased access to tutorial resources and	June 2015

Student Support	Services	textbooks will lead to	
Services	• Dean,	increased course/series	
Activity C.3k	Enrollment	success for the impacted	
*Purchase access to	Services	students.	
the Learning Express			
database, which provides			
resources for students to			
improve skills such			
as math, reading			
comprehension, writing			
and grammar skills as			
well as college			
placement exams such as			
Accuplacer, as well as			
other areas of learning.			
*Textbooks: make sure			
there is at least one copy			
of each math and			
English textbook			
available on reserve at			
the library.			

# D. STUDENT SUCCESS INDICATOR FOR DEGREE AND CERTIFICATE COMPLETION

"The ratio of the number of students by population group who receive a degree or certificate to the number of students in that group with the same informed matriculation goal as documented in the student educational plan developed with a counselor/advisor."

### **D.2** Certificate Completion

The proportionality Index method was used to determine whether there was disproportionate impact with regard to certificate completion. Based on the numbers, it appears that Males, African Americans, and possibly Native Americans were disproportionately less likely to complete a certificate.

Goal D2. For male, African American, and Native American students who declare a Certificate of Achievement as an educational goal, LPC will increase the rate at which these student groups earn a Certificate of Achievement.

Activities	Responsible Party	Expected Outcome	Completion Date
Improve Communication Activity D.2a: Strengthen communication between counseling and academic divisions/CTE programs by transitioning "generalist" counselors to "specialists." Counselors serve as liaisons between academic divisions/CTE programs, counseling services, and students.	• All Deans	Communication between academic divisions and counseling will improve and become more effective. As a result, students from the targeted group will be better supported in their goal to earn an AA degree.	December 2015
Improve Communication Activity D.2b: Make better use of technology to improve how information is	<ul> <li>Dean, Student Services</li> <li>Dean, Enrollment Services</li> </ul>	Allowing students to set their communication preferences with the college will improve efficiencies at the	December 2015

disseminated to		college In addition	
		college. In addition,	
students. For example		students will receive	
utilizing a		information in a	
"communication		manner that is best	
preferences program"		suited for them.	
that allows students to			
establish how			
information is			
received.			
Improve	• Dean, Student Services	Targeted marketing	December 2015
Communication	• Dean, Enrollment	will ensure that the	
Activity D.2c:	Services	right information is	
Develop targeted	VPSS	being communicated	
marketing campaigns		to students in a	
to share important		manner that is easily	
information to		understood. As a	
students, such as		result, students are	
eligibility		supported in	
requirements for		reaching their	
support services such		certificate goals.	
as EOPS, CalWORKs,		contineate gouis.	
DSPS; Financial Aid			
deadlines and			
eligibility changes;			
3SP priority			
registration changes,			
etc.		D 11 1	L 2016
Expand Learning	• Student Life Coord.	Research has shown	June 2016
Communities and		that student	
Student Support		involvement leads to	
Services		higher rates of	
Activity D.2d:		student success. A	
Work with the Inter-		vibrant student life	
Club Council and		community on	
ASLPC to start		campus can lead to	
student club(s)		an improvement in	
dedicated to the		the rate of certificate	
academic and social		attainment for	
support of all students,		students in the	
such as a Black		targeted	
Student Union, Latino		demographic.	
Student Alliance, or a			
Native American			
Student Union.			
Expand Learning	Dean, Student Services	A student success	December 2015
Communities and	<ul><li>Counseling Faculty</li></ul>	program that focuses	
Student Support	- Counseining I wearty	on the educational	
Services		success for all	
		success for all	

Activity D.2e: Research Best Practices and the feasibility of implementing a First Year Experience or Summer Bridge program to include student groups in our targeted demographic. Pilot a FYE or Summer Bridge program and evaluate before expanding. <b>Expand Learning</b> <b>Communities and</b> <b>Student Support</b> <b>Services</b> Activity D.2f: Develop a "College Success Workshop" program. For example, workshops would cover topics such as Time Management, Overcoming Test Anxiety, and Writing Personal Statements. Workshops would be conducted by interested Faculty. Workshops would be conducted during the day and at night.	<ul> <li>Dean, Student Services</li> <li>Counseling Faculty</li> <li>Instructional Faculty</li> </ul>	students, including students in the targeted demographic, will lead to an improvement in the rate of certificates awarded. Students participating in student success workshops would gain the skills needed to reach their academic goals. As a result, students will be more connected with the college, which will lead to an improvement in the rate of certificates awarded.	June 2015
Expand Learning Communities and Student Support Services Activity D.2g: Review Orientation best practices. Implement a new or enhanced version of our current online Orientation. One example might be	<ul> <li>Dean, Student Services</li> <li>Counseling Faculty</li> </ul>	An orientation to provide all students, including those in the targeted demographic, with the necessary tools to navigate the higher education system will help students become more directed and focused. As a result,	December 2015

offering of Frank	Г	4ha aallaas'11	
offering a .5 unit		the college will	
mandatory orientation		experience a greater	
course.		rate of certificates	
		awarded.	
Expand Learning	Dean, Student Services	Research has shown	June 2015
Communities and	Counseling Faculty	that mentoring	
Student Support		programs help	
Services		college students	
Activity D.2h:		become more	
Research best		engaged, connected,	
practices for		and directed. Pairing	
mentoring programs.		students from our	
Explore feasibility for		targeted	
a college-wide		demographic with	
mentoring program		involved faculty	
for all students		members will	
including students		provide the	
identified as having		foundation for	
disproportionate		students to feel	
impact.		nurtured and valued.	
		As a result, student	
		mentees will receive	
		the support they	
		need to reach their	
		academic goals.	
Faculty & Staff	All Deans	Providing faculty	December 2015
Development		and staff with the	
Activity D.2i:		necessary	
Additional faculty and		knowledge and tools	
staff training and flex		to help support	
days devoted to		students from the	
student success factors		targeted	
from the student		demographic will	
groups that are		lead to better degree	
underrepresented. For		outcomes for these	
example, training can		students.	
focus on the "Six			
Success Factors that			
Support Student			
Achievement."			
reme venient.	<u> </u>		

# **GOALS AND ACTIVITIES**

# E. STUDENT SUCCESS INDICATOR FOR TRANSFER

"Ratio of the number of students by population group who complete a minimum of 12 units and have attempted a transfer level course in mathematics or English to the number of students in that group who actually transfer after one or more (up to six) years"

African Americans, Native Americans, Filipinos, Latinos, Pacific Islanders and individuals with disabilities were disproportionately less likely to transfer to a four-year college or university.

Activities	Responsible Party	Expected Outcome	Completion Date
Strengthen	VPSS	Stronger	June 2017
Partnerships	• VPI	relationships with	
Activity E1:	All Deans	four-year colleges	
Strengthen		and universities that	
relationships with		predominantly serve	
four-year colleges		students from our	
and universities that		targeted populations	
predominantly serve		will provide greater	
students from our		opportunities for	
targeted populations.		students to be	
For example,		exposed to these	
develop relationships		colleges, and as a	
with Asian American		result, choose them	
and Native American		as possible transfer	
Pacific Islander-		institutions. In	
serving Institutions		addition, greater	
(AANAPISI) and the		exposure to colleges	
Hispanic Association		and universities	
of Colleges and		might motivate	
Universities		students to choose	
(HACU).		transfer who might	
		otherwise not have	
		viewed transfer as a	
		viable option.	
Strengthen	Deans, Student Services	Expanding visits	December 2015
Partnerships	Transfer Counselor	from college	
Activity E2:		representatives from	
Expand visits by		four-year colleges	

transferand universities thatrepresentatives frompredominantly servein-state and out-of-students from ourstate colleges. Fortargeted populationsexample, invitewill provide greatertransfer reps fromopportunities forHBCU and HSIstudents to becolleges to visitexposed to theseLPC.colleges, and as aresult, choose themas possible transferinstitutions. Inaddition, greaterexposure to collegesand universitiesmight motivatestudents to choosetransfer who mightotherwise not have
in-state and out-of- state colleges. For example, invite transfer reps from HBCU and HSI colleges to visit LPC.
state colleges. For example, invitetargeted populationswill provide greaterwill provide greatertransfer reps fromopportunities forHBCU and HSIstudents to becolleges to visitexposed to theseLPC.colleges, and as aresult, choose themas possible transferinstitutions. Inaddition, greaterexposure to collegesand universitiesmight motivatestudents to choosetransfer who mightstudents to choose
example, invitewill provide greatertransfer reps fromopportunities forHBCU and HSIstudents to becolleges to visitexposed to theseLPC.colleges, and as aresult, choose themas possible transferinstitutions. Inaddition, greaterexposure to collegesand universitiesmight motivatestudents to choosetransfer who mighttransfer who might
transfer reps from HBCU and HSI colleges to visit LPC.opportunities for students to be exposed to these colleges, and as a result, choose them as possible transfer institutions. In addition, greater exposure to colleges and universities might motivate students to choose transfer who might
HBCU and HSI colleges to visit LPC.students to be exposed to these colleges, and as a result, choose them as possible transfer institutions. In addition, greater exposure to colleges and universities might motivate students to choose transfer who might
colleges to visit LPC.exposed to these colleges, and as a result, choose them as possible transfer institutions. In addition, greater exposure to colleges and universities might motivate students to choose transfer who might
LPC. Colleges, and as a result, choose them as possible transfer institutions. In addition, greater exposure to colleges and universities might motivate students to choose transfer who might
result, choose them as possible transfer institutions. In addition, greater exposure to colleges and universities might motivate students to choose transfer who might
as possible transfer institutions. In addition, greater exposure to colleges and universities might motivate students to choose transfer who might
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exposure to colleges and universities might motivate students to choose transfer who might
exposure to colleges and universities might motivate students to choose transfer who might
and universities might motivate students to choose transfer who might
students to choose transfer who might
students to choose transfer who might
transfer who might
viewed transfer as a
viable option.
Improve• All DeansCommunicationDecember 2015
Communication     December 2015       between academic     between academic
Activity E3: divisions and
Strengthen counseling will
communication improve and
between counseling become more
and academic effective. As a
divisions by result, students from
transitioning the targeted group
"generalist" will be better
-
"specialists." goal to earn an AA
Counselors serve as degree.
liaisons between
academic divisions,
counseling services,
and students.
Improve• Dean, Student ServicesAllowing studentsDecember 2015C• D• D• D• D• D
Communication     Dean, Enrollment Services     to set their
Activity E4: communication
Make better use of preferences with the
technology to college will
improve how improve efficiencies
information is at the college. In
disseminated to addition, students
students. For will receive
example utilizing a information in a

"communication preferences program" that allows students to establish how information is received.		manner that is best suited for them.	
Improve Communication Activity E5: Review Early Alert Program (EAP) best practices and implement a pilot program. The EAP should incorporate Financial Aid status for students who are receiving financial aid.	<ul> <li>Dean, Student Services</li> <li>Dean, Enrollment Services</li> </ul>	Students at risk of academic or progress probation; or financial aid disqualification will be informed of their academic status in a timely manner. Proactive intervention strategies can be implemented, helping a greater number of students to remain in good standing.	June 2015
Improve Communication Activity E6: Augment the dissemination of financial aid and scholarship information. For example, deliver Financial Aid workshops targeted to impacted student groups, or LRNS classes. Proactive dissemination of scholarships, such as the Asian and Pacific Islander American Scholarship Fund	<ul> <li>Dean, Enrollment Services</li> <li>Dir. Financial Aid</li> </ul>	Targeted communication and outreach will ensure that the right information is being disseminated to the students in a manner that is easily understood. As a result, students are informed about policies (such as financial aid) and opportunities (such as scholarships) in a timely manner.	December 2015
(APIASF). Improve Communication Activity E7: Target outreach to these identified	<ul><li>Dean, Student Services</li><li>Counseling Faculty</li></ul>	Targeted outreach will ensure that the right information is being communicated to	December 2015

			1
student groups to		the students in a	
increase participation		manner that is	
in transfer events.		easily understood.	
For example,		As a result, students	
speaking at Club		are informed and	
Meetings, LRNS		encouraged to	
classes to encourage		participate in	
students to attend		activities that will	
transfer events such		support them in	
as Transfer Day.		their transfer goals.	
Improve	Dean, Student Services	Targeted outreach	December 2015
Communication	<ul><li>Dean, Student Services</li><li>Counseling Faculty</li></ul>	will ensure that the	December 2015
	• Counsening Faculty		
Activity E8:		right information is	
Target outreach to		being	
these identified		communicated to	
student groups to		the students in a	
increase participation		manner that is	
in University		easily understood.	
Transfer Planning		As a result, students	
course (PSCN 18).		are informed and	
		encouraged to	
		participate in	
		activities that will	
		support them in	
		their transfer goals.	
Improve	• Dean, Student Services	Expanding visits	June 2015
Communication	Transfer Counselor	from college	
Activity E9:		representatives—	
Expand the use of		even virtually—will	
Virtual College		provide greater	
visits.		opportunities for	
v151t5.		students to be	
		exposed to these	
		-	
		colleges, and as a	
		result, choose them	
		as possible transfer	
		institutions. In	
		addition, greater	
		exposure to colleges	
		and universities	
		might motivate	
		students to choose	
		transfer who might	
		otherwise not have	
		viewed transfer as a	
		viable option.	
Expand Learning	• VPSS	A student success	June 2016
Communities and	• Student Life Coord.	program that	
unu	Student Life Coord.	Produin that	Dogo 7/ of 91

Student Support Services Activity E10: Research the feasibility of implementing a student success program that focuses on the educational success of African American and other students, such as the Umoja Community program. Expand Learning	<ul> <li>Counseling Faculty</li> <li>Dean, Student Services</li> </ul>	focuses on the educational success of African American and other students will improve the College's transfer rate. A student success	June 2017
Expand LearningCommunities andStudent SupportServicesActivity E11:Explore the PuenteProgram to includeadditional cohortclasses.Expand LearningCommunities and	<ul> <li>Dean, Student Services</li> <li>Puente Coords.</li> <li>Student Life Coord.</li> </ul>	A student success program that focuses on the educational success of Latino/a and other students will improve the College's transfer rate. Research has shown that student	June 2017
Student Support Services Activity E12: Work with the Inter- Club Council and ASLPC to start student club(s) dedicated to the academic and social support of all students, such as a Black Student Union, Latino Student Alliance, or a Native American Student Union.		involvement leads to higher rates of student success. A vibrant student life community on campus can lead to an improvement in the transfer rate for students in the targeted demographic.	
Expand Learning Communities and Student Support Services Activity E13: Research Best Practices and the	<ul><li>Dean, Student Services</li><li>Counseling Faculty</li></ul>	A student success program that focuses on the educational success for all students, including students in the targeted	June 2016

feasibility of implementing a First Year Experience or Summer Bridge program to include		demographic, will lead to an improvement in the transfer rate.	
student groups in our targeted demographic. Pilot a FYE or Summer Bridge program and			
evaluate before			
expanding.		Students	June 2015
Expand Learning Communities and	<ul><li>Dean, Student Services</li><li>Counseling/Instructional</li></ul>	participating in	Julie 2013
Student Support	Faculty	student success	
Services		workshops would	
Activity E14:		gain the skills	
Participate in the		needed to reach	
development of a		their academic	
"College Success		goals. As a result,	
Workshop" program.		students will be	
Transfer center		more connected	
workshops would		with the college,	
focus on topics		which will lead to	
related to successful		an improvement in the transfer rate.	
transfer strategies. Workshops would be		the transfer rate.	
conducted by			
interested Faculty.			
Workshops would be			
conducted during the			
day and at night.			
Expand Learning	• OIR	A student success	December 2015
Communities and	• VPSS	program that	
Student Support	• VPI	focuses on the	
Services	Grants Coord.	educational success	
Activity E15:		for all students,	
Apply for an HSI		including students	
grant. Research the		in the targeted	
feasibility of		demographic, will	
applying for an HSI		lead to an	
STEM grant.		improvement in the	
Emond Lograming		transfer rate.	December 2015
Expand Learning Communities and	<ul> <li>Dean, Student Services</li> <li>Dean, STEMPS</li> </ul>	A student success	December 2015
Student Support	• Dean, STEMPS	program that focuses on the	
Services		educational success	
		educational success	Daga 76 of 91

Activity E16:		for all students,	
Research the			
		including students	
feasibility of		in the targeted	
applying for a TRIO		demographic, will	
and/or a MESA		lead to an	
grant.		improvement in the	
		transfer rate.	
Expand Learning	• Dean, Student Services	An orientation to	December 2015
Communities and	<ul> <li>Counseling Faculty</li> </ul>	provide all students,	
Student Support		including those in	
Services		the targeted	
Activity E17:		demographic, with	
<b>Review Orientation</b>		the necessary tools	
best practices.		to navigate the	
Implement a new or		higher education	
enhanced version of		system will help	
our current online		students become	
Orientation. One		more directed and	
example might be		focused. As a result,	
offering a .5 unit		the college will	
mandatory		experience a greater	
orientation course.		transfer success	
		rate.	
Expand Learning	• Dean, Student Services	Embedded	June 2015
Communities and	Counseling Faculty	counseling will	
Student Support		provide students	
Services		with additional	
Activity E18:		opportunities to	
Increase the use of		interact with	
embedded		counselors. As a	
counseling, and add		result, students will	
individual transfer		develop a Student	
appointments to		Education Plan that	
students in basic		will allow them to	
skills math and		have a directed	
English courses.		focus on transfer.	
Expand Learning	Counseling Faculty	Providing students	June 2015
Communities and	<ul><li>Dean, Student Services</li></ul>	with the opportunity	
Student Support	<ul> <li>VPSS</li> </ul>	to have one hour	
Services	- 1100	appointments	
Activity E19:		allows for greater	
Explore one-hour		connections with	
individual		the students. As a	
counseling		result, students will	
appointments.		feel valued and	
Consider		engaged, and	
transitioning "goneralist"		supported in their	
"generalist"		educational goals.	Dogo 77 of 91

1			
counselors to			
"specialists" and			
exploring a case			
management style of			
counseling such as			
EOPS and			
CalWORKs.			
Expand Learning	Dean, Student Services	Research has shown	June 2015
Communities and	• Counseling Faculty	that mentoring	
Student Support		programs help	
Services		college students	
Activity E20:		become more	
Research best		engaged, connected,	
practices for		and directed.	
•		Pairing students	
mentoring programs.		e	
Explore feasibility		from our targeted	
for a college-wide		demographic with	
mentoring program		involved faculty	
for all students		members will	
including students		provide the	
identified as having		foundation for	
disproportionate		students to feel	
impact.		nurtured and	
		valued. As a result,	
		student mentees	
		will receive the	
		support they need to	
		reach their transfer	
		goals.	
Expand Learning	Dean, Student Services	Activities that focus	December 2015
Communities and	<ul> <li>Transfer Counselor</li> </ul>	on the educational	December 2015
		success for all	
Student Support		students, including	
Services			
Activity E21:		students in the	
Explore developing		targeted	
Transfer Center		demographic, will	
activities that would		lead to an	
help connect students		improvement in the	
with the college and		transfer rate.	
build motivation and			
support for transfer.			
For example,			
reinstate Transfer			
Night to honor			
transfer students'			
accomplishments.			
Expand Learning	• OIR	Gaining a better	December 2015
Communities and	VPSS	understanding as to	
- simulation and	- +100	and of Standing us to	Page 78 of 81

Student Support	Counseling Faculty	the reasons why	
Services	Counseling Faculty	students from the	
Activity E22:		impacted groups do	
Additional research		not transfer as often	
to better understand		will enable the	
the reasons students		College to develop	
from the impacted		intervention	
groups do not		programs and	
transfer as often.		activities that will	
		have a greater	
		impact on the	
		transfer success	
		rates among these	
		students.	
Faculty & Staff	All Deans	Providing faculty	December 2015
Development		and staff with the	
Activity E23:		necessary	
Additional faculty		knowledge and	
and staff training and		tools to help support	
flex days devoted to		students from the	
student success		targeted	
factors from the		demographic will	
		lead to better	
student groups that			
are underrepresented.		educational	
For example,		achievement	
training can focus on		outcomes for these	
the "Six Success		students.	
Factors that Support			
Student			
Achievement."			
Faculty & Staff	VPSS	An adequately	December 2015
Development	• Dean, Student Services	staffed Transfer	
Activity E24:		Center will allow	
Hire a classified staff		faculty and staff to	
person for the		serve students in a	
Transfer Center to		supportive and	
identify, contact, and		engaged manner. As	
provide transfer		a result, students	
support services to		will feel more	
the students		valued and	
identified in this area		nurtured, and will	
as having		be more likely to	
disproportionate		reach their transfer	
impact.		goals.	
impaci.		goais.	

# Budget

# ALLOCATION OF FUNDING

# Student Equity Plan: 2014-2015 Fiscal Year

2380	Part-time Classified	\$50,000.00
2101	Full-time Classified	\$100,000.00
4311	Special Printing	\$40,000.00
6401	Equipment	\$10,000.00
5110	Professional Services	\$20,000.00
2347	Student Tutors	\$25,000.00
1410	Part-Time Counseling	\$10,000.00
4320	Prog. Operating Supplies/Textbooks	\$40,000.00
5220	Conferences	\$10,000.00
5851	Software	\$10,000.00

\$315,000.00

# **Evaluation Schedule and Process**

# **EVALUATION SCHEDULE AND PROCESS**

To be determined by the newly formed Student Services Workgroup.